

DELIVERING STRONGER OUTCOMES

CAPITALS	INPUTS	VALUE CREATION PROCESS	OUTCOMES	SDGs IMPACTED																			
FINANCIAL	<table border="1"> <tr> <td>Development properties</td> <td>AED 10.9 Bn</td> </tr> <tr> <td>Cash and cash equivalents</td> <td>AED 11.4 Bn</td> </tr> <tr> <td>Equity attributable to owners of the Company</td> <td>AED 18.3 Bn</td> </tr> </table>	Development properties	AED 10.9 Bn	Cash and cash equivalents	AED 11.4 Bn	Equity attributable to owners of the Company	AED 18.3 Bn	<p><i>Strategy</i></p> <p>Maintain leadership</p> <p>Focus on execution</p> <p>Maximising stakeholder returns</p> <p>Page 34 ↗</p> <p><i>Outputs</i></p> <p>Emaar: A reflection of Dubai <i>Direct impact on Dubai's economy</i> ~15% Contribution to Dubai's property supply*</p> <p><i>Representing Dubai's diversity</i> 42% Emaar's customers are expats</p> <p>Projects completed ~6,100 Units delivered in 2022</p> <p>Co-products 160,434.80 MT Total waste generated</p>	<p>RESIDENTIAL Develop and sell residential assets in the UAE</p> 	<table border="1"> <tr> <td>Revenue</td> <td>AED 11.54 Bn</td> </tr> <tr> <td>Net profit*</td> <td>AED 3.8 Bn</td> </tr> <tr> <td>ROCE</td> <td>~20%</td> </tr> </table>	Revenue	AED 11.54 Bn	Net profit*	AED 3.8 Bn	ROCE	~20%							
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Financial stability | Implementing our strategy | Building stakeholder trust = Long-term value